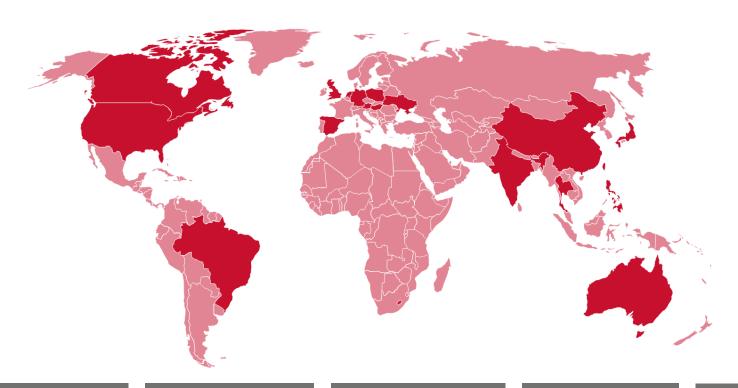




OSI Company Presentation

OSI Group Overview





North America

Canada **United States** **South America**

Brazil

Europe

United Kingdom The Netherlands Germany Poland Hungary Ukraine Spain Austria

Asia

India China Thailand Taiwan Philippines Japan

Oceania

Australia

HEADQUARTERED IN

Chicago, USA

OPERATIONS



1 years in business







22,000

employees

OSI Europe - Values



Our Vision

OSI aims to be the **premier global food provider** to leading branded companies

Our Mission

To be an **indispensable supplier partner**, putting the customer at the center of everything that we do

Our Values

Our core values help drive the way OSI approaches our operations

- Act with integrity
- Put people first
- Steward our resources for future generations
- Seek partnering relations
- Strive to continuously improve
- Explore innovative Solutions
- Work together as a team

World-Class Food Manufacturer





- OSI is one of the world's largest **privately held** food manufacturers
- We manufacture a wide range of fully cooked and readyto-cook food products for many of the world's leading brands in retail and foodservice
- OSI is a **world-class** food manufacturer offering global solutions
 - Product innovation
 - Product development
 - Customized processing and engineering
 - Global raw material and product sourcing with excellent control systems
- OSI has a **strong heritage** of Quality and Food Safety. They are the guiding principles in delivering products above and beyond our customers' requirements

Make it sustainable



Sustainable Supply



Welfare

Animals respectfully managed to ensure health and welfare:

- Ensure respect for animals in supply chain
- Lead animal welfare practices



Antibiotic effectiveness preserved for human and animal health:

- Healthy animals
- Reduce critically important antimicrobials from use in supply chain

Environment



Reduced environmental impact through responsible stewardship of natural resources:

- Use water sustainably
- Reduce waste
- Protect forests



Change

Risk to changing climates addressed by mitigating greenhouse gas emissions:

- Reduce GHG emissions
- Use energy sustainably
- Build resilience to changing environment

Social Responsibility



Shared value for company and community created:

- Provide safe, quality food
- Enrich our communities
- Support individuals most affected by food and agriculture supply chains



Workplace

Safe workplaces where everyone's rights are protected and skills are enhanced:

- Reduce workplace hazards
- Respect workers' rights
- Empower workforce with the skills to succeed

History





Otto Kolschowsky Founder of Otto & Sons **1909**



McDonald's Germany's first restaurant supplied with patties manufactured in Günzburg **1971**

1955

OSI supplied first McDonald's Restaurant in Des Plaines, Illinois

1975

Otto & Sons becomes OSI

2016

OSI European Headquarters opens in Gersthofen



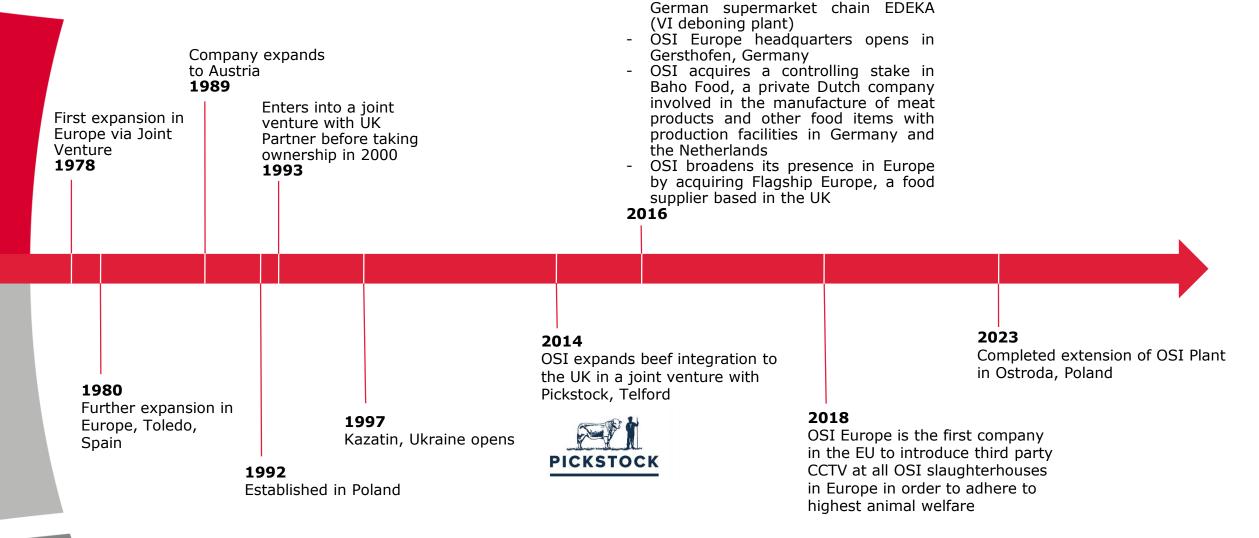
A World of Food Solutions





History Europe





- OSI enters a joint venture with

Further Processing Locations





Gelderland Frischwaren Emmerich, DE



OSI Food Solutions Scunthorpe, UK



Creative Foods
Burton-upon-Trent,
UK



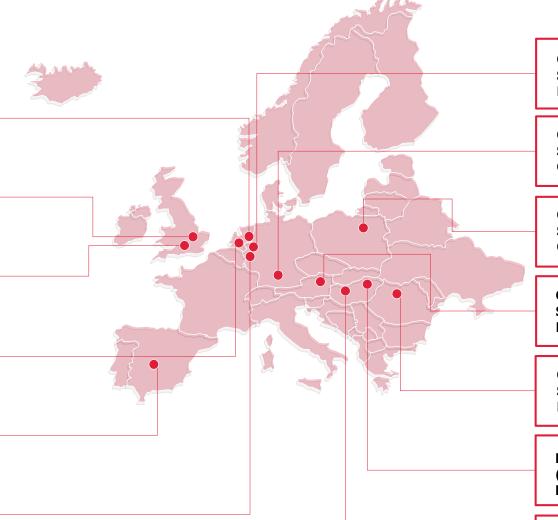
Henri van de Bilt Beuningen, NL



OSI Food Solutions Toledo, ES



Vital Convenience Erkelenz, DE



OSI Food Solutions Duisburg, DE



OSI Food Solutions Guenzburg, DE



OSI Food Solutions Ostroda, PL



OSI Food Solutions Enns, AT



OSI Food Solutions Kazatin, UA



Mastergood (Co-Manufacturer) HU

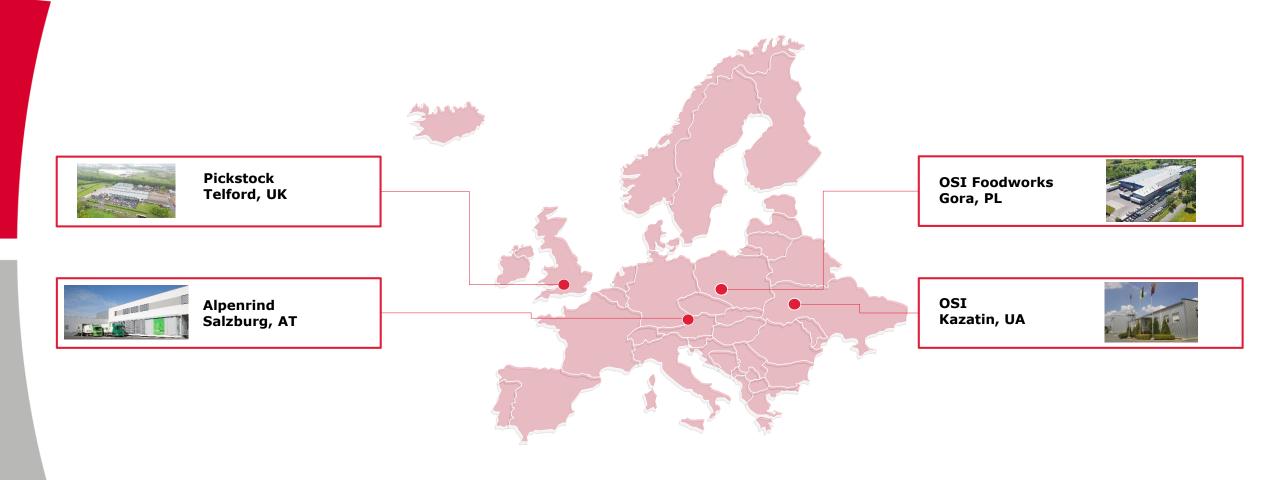


OSI Food Solutions Babolna, HU



Primary Processing Locations





OSI Europe Structure



OSI Europe

Continental Europe Further Processing Division

- Production for major customers
- Innovative solutions for main products
- Fresh and frozen convenience products
- Extensive production possibilities
- Innovative high capacity solutions for minced beef and cooked formed products

| | Günzburg (DE) |
|--|--------------------------------------|
| | Duisburg (DE) |
| | Enns (AT) |
| | Ostroda (PL) |
| | Babolna (HL) |
| | Toledo |
| vital* | Vital Erkelenz (DE) |
| GELDERLAND Frischwaren | Gelderland Emmerich (DE) |
| henri van de bili pastie voor vleasuuren | Henri van de Bilt, Beuningen (NL) |

UK Division

- High quality convencience products
- Sous vide solutions
- Sandwich fillings
- Sauces and marinades

| CREATIVE | Burton-upon-Trent |
|-----------|-------------------|
| 0.53 | Scunthorpe |
| GIBA FAIR | МРО |

Continental Europe Primary Beef Division

- Cattle slaughter and cutting
- Raw material solutions
- Secure supply chain
- Cooperation with farmers

| ALPENRIND | Alpenrind, Salzburg (AT) |
|--------------|-----------------------------|
| FOOD VININGS | FW Gora (PL) |
| | OSI (UA) |
| PICKSTOCK | Pickstock (UK) |

Our Customers



Foodservice whole sale





















Foodservice direct business / QSR

























Our Customers



Food Retail























DENNER













OSI Offers Custom Food Processing



Beef Processing

Burgers Salisbury steak
Beefsteak Meatloaf
Meatballs Deli Meats



Poultry Processing

Battered and Bread Patties Strips Turkey

Nuggets



Hot Dog and Sausage

Beef, Poultry Pepperoni Ethnic and Flavored Batch-House

Genoa Salami



Sous Vide and Kettle

Pot Roast Beans Pulled Pork Salsa

Chili Mac&Cheese



Pizza and Baked Snack

Pizza Breads

Crusts



Pork Processing

Cooked Sausage Raw and Cooked links Sausage patties



Bacon Processing

Pre-cooked strips Bac

Bacon Chips

Bacon Bits



Other products

Taquitos Chicken Fried

.hicken Fried

Tofu Plants based

Fritters



Sandwich

Panini Pockets

Flatbread Frozen Entrees



Produce Processing

Lettuce Peppers
Onions Tomatoes



Dedicated to the Success of Our Customers



- OSI has **logistical scale** and a **presence to benefit customers**
- **Excellent quality programs** and a commitment to **continuous improvement,** constantly striving for best in class
- OSI has **outstanding chefs** and product developers with broad expertise to **provide customers with great new product ideas**
- Consolidation of supply for product consistency throughout the system



Why should you partner with OSI?





- **OSI's global market knowledge** and operational presence gives our customers a **competitive advantage**
- We believe in a dynamic sourcing strategy that allows us to maintain independence and flexibility of supply sources
- We believe that the best results can be achieved by **taking advantage of market opportunities** while **maintaining lasting supplier relationships** through integration or strategic supply commitments
- Continually seek creative approaches to achieve better capacity utilization
- OSI's supply chain solutions focus on strong local, in-market resources combined with the strategic vertical integration required to meet quality and delivery expectations

High Food Safety and Quality Standards



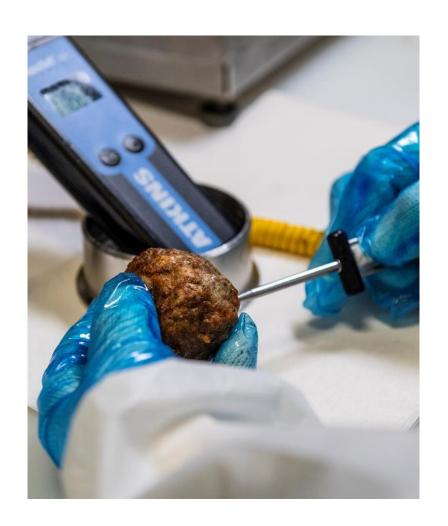
The safety, quality and consistency of the food we provide to customers around the world is non-negotiable

Verification of plant Food Safety and Quality Systems

- OSI facilities participate in Global Food Safety
 Initiative (GFSI) using the BRC scheme (for 4 years).
- OSI Global Quality Expectations, a team of experts from all AOW perform the assessment

Continuous improvement projects include

- Vendor Management System
- X-ray Technology: For bone, metal and piece count
- Training using e-Learning platform
- Real time electronic data collection
- Remote Video Auditing (RVA)



Future Growth Plans



Invest in facilities

- New OSI Plant in Poland (2023)
- Vital 100% plant based line

Invest in employees

- New Graduate Program
- Internal Training Program

Invest in sustainability

• Start with new freezing technology

Increase the plant based segment

• Vital & further investments in our facilities

Invest supplier relationships

Kerry cooperation







For more information or questions, please visit our website: www.osieurope.com or contact: info@osieurope.com